

Enhancing Local Manufacturing and Supply Chain Management for Health Commodities and Supplies in Nigeria

November 2025 Report



Outline



Key achievements in last reporting period



Workplan tracking



Next Steps

Key Achievements for Reporting Period



Workstreams	Key Achievements
Capacity for ACTs	<ul style="list-style-type: none"> ▪ All consultants have submitted their final reports along with the manufacturer-specific capacity development plans. ▪ The API and LLIN workstreams have identified the activities to be implemented as part of the technical support for the selected manufacturers. Both workstreams are expected to complete these activities by December 15, 2025. ▪ The PM team is already working with the RDT and ACT workstreams to finalize technical support activities. ▪ ABVD has been contracted to facilitate the mRNA training for 30 professionals working in the vaccine, R&D, biotechnology, and clinical research space. The opportunity was advertised publicly, generating over 5,000 applications. Using selection criteria agreed upon with PVAC—including years of experience, professional background (e.g., manufacturing, academic institutions), and geographical representation—the list was reviewed and narrowed down to the final 30 participants. ▪ The mRNA training is a five-day event scheduled to commence on December 8, 2025.
Capacity for LLINs	
Capacity for RDTs	
Capacity for Vaccines and Clinical Research	
Capacity for APIs	
Capacity for RAs	<ul style="list-style-type: none"> ▪ All consultants in the regulatory workstream have shared their final deliverables except Infinity Health, and they are expected to share their deliverables on or before November 30, 2025. Infinity Health is yet to submit the pilot report on testing the DCE platform.
Pooled Procurement	<ul style="list-style-type: none"> ▪ The pooled procurement workstream has submitted the assessment reports and instituted pooled procurement committees in all States. However, they have not completed the development of pooled procurement guidelines.
Project Management & M&E	<ul style="list-style-type: none"> ▪ The draft strategic roadmap has been developed and is undergoing internal review before being shared with NMEP and WB. ▪ The PM team developed 6 project briefs and assisted with the printing and delivery to the JAR conference.

Workplan Tracking



Work Plan Tracking (1/8)



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
PM and M&E	Develop a comprehensive Monitoring and Evaluation (M&E) framework	May	<ul style="list-style-type: none"> Finalized M&E framework 		Approved by NMEP
PM and M&E	Support the implementation of the M&E framework	Ongoing	<ul style="list-style-type: none"> M&E updates 		
PM and M&E	Organize bi-weekly update meetings with NMEP	Ongoing	<ul style="list-style-type: none"> Meeting notes detailing the discussions and next steps 		1 st meeting Apr 3, 2025
PM and M&E	Develop and submit monthly program reports by the 10th of the following month	Ongoing	<ul style="list-style-type: none"> Monthly project reports 		
Stakeholder engagement	Organize engagement meetings with all key stakeholders & assign focal persons responsible for communicating and coordinating project activities	May	<ul style="list-style-type: none"> Workshop report Database of focal persons Stakeholder engagement and communication protocol document. 		Onboarding meetings have been successfully conducted with all consultants across the various workstreams.
Stakeholder engagement	Develop and sign Memorandums of Understanding (MOUs) or formal agreements with each organization	May	<ul style="list-style-type: none"> MOUs or institutional agreements signed. 		All contracts have been fully executed by all organizations/consultants.

Completed
 Ongoing
 Not due
 Not Started

Work Plan Tracking (2/8)



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
Stakeholder Engagement	Coordinate policy dialogues with key stakeholders to develop an implementation framework for priority recommendations	August	<ul style="list-style-type: none"> Priority recommendations for all project components. 		
PM and M&E	Synthesize policy and regulatory landscape into a white paper.	August	<ul style="list-style-type: none"> Finalized white-paper 		The team has started compiling recommendations from the reports submitted by the consultants.
RDTs	Develop recommendations for critical policy and regulatory reforms required for the local manufacturing of RDTs.	August	<ul style="list-style-type: none"> Finalized recommendations 		Report and recommendations have been finalized
RDTs	Develop a status update on capacity for RDT production through stakeholder engagement, facility visits & assessments	August	<ul style="list-style-type: none"> Assessment report with recommendations 		Report and recommendations have been finalized
ACTs	Develop recommendations for critical policy and regulatory reforms required for the local manufacturing of malaria ACTs	August	<ul style="list-style-type: none"> Finalized recommendations 		Report and recommendations have been finalized
APIs	Develop recommendations for critical policy and regulatory reforms required for the local manufacturing of malaria APIs	August	<ul style="list-style-type: none"> Finalized recommendations 		Report and recommendations have been finalized

Completed
 Ongoing
 Not due
 Not Started

Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
ACTs	Develop a status update on the capacity for malaria production through stakeholder engagement, facility visits, and assessment.	August	<ul style="list-style-type: none"> Assessment report with recommendations 		Report and recommendations have been finalized
LLINs	Develop recommendations for critical policy and regulatory reforms required for the local manufacturing of LLINs	August	<ul style="list-style-type: none"> Finalized recommendations 		Report and recommendations have been finalized
LLINs	Develop a status update on the capacity for LLINs production through stakeholder engagement, facility visits, and assessment	August	<ul style="list-style-type: none"> Assessment report with recommendations 		Report and recommendations have been finalized
PM and M&E	Develop quarterly financial reports	Ongoing	<ul style="list-style-type: none"> Finalized quarterly financial reports 		PM Consultant selected to liaise with HSCL
Stakeholder Engagement	Organize workshops to validate findings and co-develop a strategic roadmap for vaccine, RDT, LLINs and ACT production with stakeholders.	August	<ul style="list-style-type: none"> Stakeholder Workshop Reports 		
RDTs	Validate findings and co-develop a strategic roadmap for malaria product (RDT) production.	August	<ul style="list-style-type: none"> Finalized strategic roadmap 		

Completed
 Ongoing
 Not due
 Not Started



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
RDTs	Finalize the selection of manufacturers for technical assistance for institutional and manufacturing capacity development	August	<ul style="list-style-type: none"> Finalized list of RDT manufacturers 		Manufacturers have been selected with justification (Codix, Naseni, Ash Biomedical, and Bronilla)
ACTs	Explore local sourcing of inputs for producing malaria ACTs from other local sectors (e.g., the petrochemical industry)	August	<ul style="list-style-type: none"> List of priority local available inputs and potential engagement framework. 		Preliminary meetings have been conducted with selected stakeholders in the petrochemical space.
ACTs	Validate findings and co-develop a strategic roadmap for malaria ACTs production.	August	<ul style="list-style-type: none"> Finalized strategic roadmap 		
APIs	Validate findings and co-develop a strategic roadmap for malaria APIs production.	August	<ul style="list-style-type: none"> Finalized strategic roadmap 		
ACTs	Finalize the selection of manufacturers for technical assistance for institutional and manufacturing capacity development	August	<ul style="list-style-type: none"> Finalized list of ACT manufacturers 		
APIs	Finalize the selection of manufacturers for technical assistance for institutional and manufacturing capacity development	August	<ul style="list-style-type: none"> Finalized list of API manufacturers 		Manufacturers have been selected with justification (Emzor and Fidson)

Completed
 Ongoing
 Not due
 Not Started



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
LLINs	Validate findings and co-develop a strategic roadmap for LLINs production.	August	<ul style="list-style-type: none"> Finalized strategic roadmap 		
LLINs	Finalize the selection of manufacturers for technical assistance for institutional and manufacturing capacity development	August	<ul style="list-style-type: none"> Finalized list of LLINs manufacturers 		3 manufacturers have been selected (ProteQ, UBS, and Rosies Textiles)
Regulatory	Identify respective regulatory agencies' (e.g. NAFDAC, PCN and others TBD from mapping) support needs	August	<ul style="list-style-type: none"> Finalized report 		
Regulatory	Co-develop (with regulatory agencies) a short and mid-term capacity development plan	August	<ul style="list-style-type: none"> Finalized costed capacity development plan 		
Vaccine and CR	Establish partnerships to expand innovative clinical research to local sites and strengthen the capacity and quality of clinical research.	August	<ul style="list-style-type: none"> Map of potential partnerships to strengthen in-country capacity for vaccine and other research 		The NCRC has identified key partners capable of strengthening Nigeria's vaccine and clinical research landscape. The mRNA training will further enhance this effort by building the capacity of representatives from these partner organizations.

Work Plan Tracking (6/8)



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
Stakeholder Engagement	Ensure all raw materials needed for producing malaria vaccines, RDTs, LLINs and ACTs are included in the presidential executive order.	August	<ul style="list-style-type: none"> Raw materials for ACTs and other products included in executive order list 		Executive order communicated to customs with raw materials included (Mar 2025)
RDTs	Provide technical support to implement the strategic roadmap for local manufacturers of RDTs	August – December	<ul style="list-style-type: none"> Reports on technical assistance provided 		
ACTs	Provide technical support to implement the strategic roadmap for local manufacturers of malaria ACTs.	August – December	<ul style="list-style-type: none"> Reports on technical assistance provided 		
APIs	Provide technical support to implement the strategic roadmap for local manufacturers of malaria APIs	August – December	<ul style="list-style-type: none"> Reports on technical assistance provided 		
LLINs	Provide technical support to implement the strategic roadmap for local manufacturers of LLINs	August – December	<ul style="list-style-type: none"> Reports on technical assistance provided 		
Regulatory	Regulatory harmonization for manufacturing standards.	August	<ul style="list-style-type: none"> A comprehensive framework or set of guidelines 		
Regulatory	Provide technical assistance to PMG-MAN	August – December	<ul style="list-style-type: none"> Reports on technical assistance provided 		

Completed
 Ongoing
 Not due
 Not Started

Work Plan Tracking (7/8)



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
Pooled Procurement	Conduct a comprehensive assessment of the current capacities for pooled procurement at state and national levels	August	▪ Finalized assessment report		
Pooled Procurement	Co-develop a phased intervention plan with stakeholders	August	▪ Finalized costed capacity development plan		
Pooled Procurement	Establish/leverage pooled procurement committee in all states	August	▪ State level pooled procurement committees		
Vaccine and CR	Develop a status update on in-country capacity for vaccine production by different vaccine types – LAV, mRNA, etc., including malaria vaccines.	August	▪ Finalized status update report		
Vaccine and CR	Develop recommendations for critical policy and regulatory reforms required for the local manufacturing of vaccines.	August	▪ Finalized recommendations for local manufacturing of vaccines		
Vaccine and CR	Identify collaboration opportunities with regional initiatives such as RVSC, etc. (emphasizing malaria vaccines) and key participation steps.	August			Discussions with RSVC and some potential partners are ongoing.

Completed
 Ongoing
 Not due
 Not Started

Work Plan Tracking (8/8)



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
Vaccine and CR	Regulatory harmonization of standards for clinical research and trials.	August	<ul style="list-style-type: none"> A comprehensive framework or set of guidelines 		
Pooled Procurement	Provide technical support for pooled procurement at state and national levels	September	<ul style="list-style-type: none"> Centralized procurement guidelines. Report on technical assistance provided 		The development of the pooled procurement guidelines is ongoing.
Pooled Procurement	Strengthen inventory management and visibility	December	<ul style="list-style-type: none"> Implemented digital tools for inventory management 		
PM and M&E	Develop end-of-project report with lessons learned for future programming	December	<ul style="list-style-type: none"> Finalized end-of-project report 		

Completed
 Ongoing
 Not due
 Not Started

1. Finalize Deliverables and Payments

- Follow up with Infinity Health to ensure all deliverables are finalized.
- Ensure all consultants who have submitted their invoices are paid by the first week of December.
- Finalization of the RDT and ACT support activities
- Closeout the DCE platform pilot for local pharma manufacturers

2. Commence Technical Support

- Commence technical support identified for the selected manufacturers for the API, ACT, RDT, and LLIN workstreams.

3. Commence the Compilation of all Deliverables

- The PM team to commence the compilation of all deliverables from all workstreams in preparation for project close-out.

Thank You!

