

# Enhancing Local Manufacturing and Supply Chain Management for Health Commodities and Supplies in Nigeria

September 2025 Report



# Outline



Key achievements in last reporting period



Workplan tracking



Next Steps

# Key Achievements for Reporting Period



Workstreams	Key Achievements
Administrative	<ul style="list-style-type: none"> <li>The PVAC team has submitted a request to the World Bank for the release of the third tranche payment.</li> </ul>
Stakeholder Engagement	<ul style="list-style-type: none"> <li>On September 11–12, 2025, with support from the PM team, PVAC convened a consultative meeting to assess its current technical capacity, review its mode of operation, and obtain inputs on the proposed technology solution to strengthen regulatory approval processes.</li> <li>With support from the PM team, PVAC has sent invitation letters to selected organizations for the workshop scheduled for October 8–10, 2025. So far, 21 organizations have confirmed their participation.</li> <li>All logistics for the workshop have been finalized.</li> </ul>
Capacity for ACTs	<ul style="list-style-type: none"> <li>Draft reports have been received from the LLIN, API, ACT, and RDT workstreams and feedback has been provided by the PVAC team to respective organizations.</li> </ul>
Capacity for LLINs	<ul style="list-style-type: none"> <li>Draft report and regulatory framework for clinical trials have been submitted, and the PVAC team has reviewed and provided feedback to the consultant.</li> </ul>
Capacity for RDTs	<ul style="list-style-type: none"> <li>The remaining organizations are expected to submit their reports by the end of the first week of October 2025.</li> </ul>
Capacity for Vaccines and Clinical Research	<ul style="list-style-type: none"> <li>In preparation for the workshop, all consultants are already finalizing their PowerPoint presentations.</li> </ul>
Capacity for APIs	
Capacity for RAs	<ul style="list-style-type: none"> <li>All consultants under this workstream are expected to submit their draft reports by the end of the first week of October 2025.</li> </ul>
Pooled Procurement	<ul style="list-style-type: none"> <li>HSCL has begun conducting regional workshops to validate the assessment findings across all the assessed states. Workshops have so far been held in the North-East, North-West, North-Central, South-West, and South-South regions. The South-East workshop is scheduled to take place on the 2<sup>nd</sup> and 3<sup>rd</sup> of October 2025 in Enugu State.</li> </ul>
Project Management & M&E	<ul style="list-style-type: none"> <li>The PM team has developed a template that will serve as the basis for co-creating the strategic roadmap aimed at strengthening local manufacturing and supply chain management in Nigeria.</li> </ul>

# Workplan Tracking



# Work Plan Tracking (1/8)



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
PM and M&E	Develop a comprehensive Monitoring and Evaluation (M&E) framework	May	<ul style="list-style-type: none"> <li>Finalized M&amp;E framework</li> </ul>		Approved by NMEP
PM and M&E	Support the implementation of the M&E framework	Ongoing	<ul style="list-style-type: none"> <li>M&amp;E updates</li> </ul>		
PM and M&E	Organize bi-weekly update meetings with NMEP	Ongoing	<ul style="list-style-type: none"> <li>Meeting notes detailing the discussions and next steps</li> </ul>		1 <sup>st</sup> meeting Apr 3, 2025
PM and M&E	Develop and submit monthly program reports by the 10th of the following month	Ongoing	<ul style="list-style-type: none"> <li>Monthly project reports</li> </ul>		Commenced: April – August reports have been submitted
Stakeholder engagement	Organize engagement meetings with all key stakeholders & assign focal persons responsible for communicating and coordinating project activities	May	<ul style="list-style-type: none"> <li>Workshop report</li> <li>Database of focal persons</li> <li>Stakeholder engagement and communication protocol document.</li> </ul>		Onboarding meetings have been successfully conducted with all consultants across the various workstreams.
Stakeholder engagement	Develop and sign Memorandums of Understanding (MOUs) or formal agreements with each organization	May	<ul style="list-style-type: none"> <li>MOUs or institutional agreements signed.</li> </ul>		All contracts have been fully executed by all organizations/consultants.

Completed
 Ongoing
 Not due
 Not Started

# Work Plan Tracking (2/8)



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
Stakeholder Engagement	Coordinate policy dialogues with key stakeholders to develop an implementation framework for priority recommendations	August	<ul style="list-style-type: none"> <li>Priority recommendations for all project components.</li> </ul>		<ul style="list-style-type: none"> <li>Draft report currently being developed</li> </ul>
PM and M&E	Synthesize policy and regulatory landscape into a white paper.	August	<ul style="list-style-type: none"> <li>Finalized white-paper</li> </ul>		<ul style="list-style-type: none"> <li>PM team currently collating recommendations from draft reports.</li> </ul>
RDTs	Develop recommendations for critical policy and regulatory reforms required for the local manufacturing of RDTs.	August	<ul style="list-style-type: none"> <li>Finalized recommendations</li> </ul>		<ul style="list-style-type: none"> <li>Draft report currently being developed</li> </ul>
RDTs	Develop a status update on capacity for RDT production through stakeholder engagement, facility visits & assessments	August	<ul style="list-style-type: none"> <li>Assessment report with recommendations</li> </ul>		<ul style="list-style-type: none"> <li>Draft report currently being developed</li> </ul>
ACTs	Develop recommendations for critical policy and regulatory reforms required for the local manufacturing of malaria ACTs	August	<ul style="list-style-type: none"> <li>Finalized recommendations</li> </ul>		<ul style="list-style-type: none"> <li>Draft report currently being developed</li> </ul>
APIs	Develop recommendations for critical policy and regulatory reforms required for the local manufacturing of malaria APIs	August	<ul style="list-style-type: none"> <li>Finalized recommendations</li> </ul>		<ul style="list-style-type: none"> <li>Draft report has been shared.</li> <li>The PowerPoint version will be shared before the workshop.</li> </ul>

Completed
 Ongoing
 Not due
 Not Started



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
ACTs	Develop a status update on the capacity for malaria production through stakeholder engagement, facility visits, and assessment.	August	<ul style="list-style-type: none"> <li>Assessment report with recommendations</li> </ul>		<ul style="list-style-type: none"> <li>Draft report currently being developed</li> </ul>
LLINs	Develop recommendations for critical policy and regulatory reforms required for the local manufacturing of LLINs	August	<ul style="list-style-type: none"> <li>Finalized recommendations</li> </ul>		<ul style="list-style-type: none"> <li>Draft report has been shared.</li> <li>Currently collating all recommendations.</li> </ul>
LLINs	Develop a status update on the capacity for LLINs production through stakeholder engagement, facility visits, and assessment	August	<ul style="list-style-type: none"> <li>Assessment report with recommendations</li> </ul>		<ul style="list-style-type: none"> <li>Draft report has been shared.</li> <li>The PowerPoint version will be shared before the workshop.</li> </ul>
PM and M&E	Develop quarterly financial reports	Ongoing	<ul style="list-style-type: none"> <li>Finalized quarterly financial reports</li> </ul>		Q1 report submitted
Stakeholder Engagement	Organize workshops to validate findings and co-develop a strategic roadmap for vaccine, RDT, LLINs and ACT production with stakeholders.	August	<ul style="list-style-type: none"> <li>Stakeholder Workshop Reports</li> </ul>		<ul style="list-style-type: none"> <li>Workshop preparations commenced.</li> <li>Draft agenda developed and shared with relevant stakeholders</li> </ul>
RDTs	Validate findings and co-develop a strategic roadmap for malaria product (RDT) production.	August	<ul style="list-style-type: none"> <li>Finalized strategic roadmap</li> </ul>		

Completed
 Ongoing
 Not due
 Not Started



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
RDTs	Finalize the selection of manufacturers for technical assistance for institutional and manufacturing capacity development	August	<ul style="list-style-type: none"> <li>Finalized list of RDT manufacturers</li> </ul>		Pending completion of the validation and co-creation workshop.
ACTs	Explore local sourcing of inputs for producing malaria ACTs from other local sectors (e.g., the petrochemical industry)	August	<ul style="list-style-type: none"> <li>List of priority local available inputs and potential engagement framework.</li> </ul>		Pending completion of the validation and co-creation workshop.
ACTs	Validate findings and co-develop a strategic roadmap for malaria ACTs production.	August	<ul style="list-style-type: none"> <li>Finalized strategic roadmap</li> </ul>		Pending completion of the validation and co-creation workshop.
APIs	Validate findings and co-develop a strategic roadmap for malaria APIs production.	August	<ul style="list-style-type: none"> <li>Finalized strategic roadmap</li> </ul>		Pending completion of the validation and co-creation workshop.
ACTs	Finalize the selection of manufacturers for technical assistance for institutional and manufacturing capacity development	August	<ul style="list-style-type: none"> <li>Finalized list of ACT manufacturers</li> </ul>		Pending completion of the validation and co-creation workshop.
APIs	Finalize the selection of manufacturers for technical assistance for institutional and manufacturing capacity development	August	<ul style="list-style-type: none"> <li>Finalized list of API manufacturers</li> </ul>		Pending completion of the validation and co-creation workshop.

# Work Plan Tracking (5/8)



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
LLINs	Validate findings and co-develop a strategic roadmap for LLINs production.	August	<ul style="list-style-type: none"> <li>Finalized strategic roadmap</li> </ul>		Pending completion of the validation and co-creation workshop
LLINs	Finalize the selection of manufacturers for technical assistance for institutional and manufacturing capacity development	August	<ul style="list-style-type: none"> <li>Finalized list of LLINs manufacturers</li> </ul>		Pending completion of the validation and co-creation workshop
Regulatory	Identify respective regulatory agencies' (e.g. NAFDAC, PCN and others TBD from mapping) support needs	August	<ul style="list-style-type: none"> <li>Finalized report</li> </ul>		Draft reports are currently being developed
Regulatory	Co-develop (with regulatory agencies) a short and mid-term capacity development plan	August	<ul style="list-style-type: none"> <li>Finalized costed capacity development plan</li> </ul>		Pending completion of the validation and co-creation workshop
Regulatory	Facilitate the establishment of a NAFDAC-led quality assurance task force.	August	<ul style="list-style-type: none"> <li>Established NAFDAC-led QA task force</li> </ul>		Pending completion of the validation and co-creation workshop
Vaccine and CR	Establish partnerships to expand innovative clinical research to local sites and strengthen the capacity and quality of clinical research.	August	<ul style="list-style-type: none"> <li>Map of potential partnerships to strengthen in-country capacity for vaccine and other research</li> </ul>		Pending completion of the validation and co-creation workshop

Completed
 Ongoing
 Not due
 Not Started



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
Stakeholder Engagement	Ensure all raw materials needed for producing malaria vaccines, RDTs, LLINs and ACTs are included in the presidential executive order.	August	<ul style="list-style-type: none"> <li>Raw materials for ACTs and other products included in executive order list</li> </ul>		Executive order communicated to customs with raw materials included (Mar 2025)
RDTs	Provide technical support to implement the strategic roadmap for local manufacturers of RDTs	August – December	<ul style="list-style-type: none"> <li>Reports on technical assistance provided</li> </ul>		
ACTs	Provide technical support to implement the strategic roadmap for local manufacturers of malaria ACTs.	August – December	<ul style="list-style-type: none"> <li>Reports on technical assistance provided</li> </ul>		
APIs	Provide technical support to implement the strategic roadmap for local manufacturers of malaria APIs	August – December	<ul style="list-style-type: none"> <li>Reports on technical assistance provided</li> </ul>		
LLINs	Provide technical support to implement the strategic roadmap for local manufacturers of LLINs	August – December	<ul style="list-style-type: none"> <li>Reports on technical assistance provided</li> </ul>		
Regulatory	Regulatory harmonization for manufacturing standards.	August	<ul style="list-style-type: none"> <li>A comprehensive framework or set of guidelines</li> </ul>		Draft report currently being developed.
Regulatory	Provide technical assistance to NAFDAC	August – December	<ul style="list-style-type: none"> <li>Reports on technical assistance provided</li> </ul>		This TA has been re-channeled to PMG-MAN

Completed
 Ongoing
 Not due
 Not Started

# Work Plan Tracking (7/8)



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
Pooled Procurement	Conduct a comprehensive assessment of the current capacities for pooled procurement at state and national levels	August	▪ Finalized assessment report		Draft report currently being developed.
Pooled Procurement	Co-develop a phased intervention plan with stakeholders	August	▪ Finalized costed capacity development plan		Regional workshops are ongoing
Pooled Procurement	Establish a committee for pooled procurement of malaria commodities	August	▪ State level pooled procurement committees		Pending completion of the validation and co-creation workshop
Vaccine and CR	Develop a status update on in-country capacity for vaccine production by different vaccine types – LAV, mRNA, etc., including malaria vaccines.	August	▪ Finalized status update report		Draft report currently being developed.
Vaccine and CR	Develop recommendations for critical policy and regulatory reforms required for the local manufacturing of vaccines.	August	▪ Finalized recommendations for local manufacturing of vaccines		Pending completion of the validation and co-creation workshop
Vaccine and CR	Identify collaboration opportunities with regional initiatives such as RVSC, etc. (emphasizing malaria vaccines) and key participation steps.	August			Pending completion of the validation and co-creation workshop

Completed 
 Ongoing 
 Not due 
 Not Started

Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
Vaccine and CR	Regulatory harmonization of standards for clinical research and trials.	August	<ul style="list-style-type: none"> <li>A comprehensive framework or set of guidelines</li> </ul>		Draft report and framework have been shared.
Regulatory	Enhance market surveillance and quality control.	September	<ul style="list-style-type: none"> <li>Market surveillance and quality control framework</li> </ul>		
Pooled Procurement	Provide technical support for pooled procurement at state and national levels	September	<ul style="list-style-type: none"> <li>Centralized procurement guidelines.</li> <li>Report on technical assistance provided</li> </ul>		
Vaccine and CR	Collaborate with stakeholders to identify potential clinical trial locations/sites that can participate in clinical research into new therapeutics and other interventions.	September	<ul style="list-style-type: none"> <li>Database of local site for vaccine trials</li> </ul>		
Pooled Procurement	Strengthen inventory management and visibility	December	<ul style="list-style-type: none"> <li>Implemented digital tools for inventory management</li> </ul>		
PM and M&E	Develop end-of-project report with lessons learned for future programming	December	<ul style="list-style-type: none"> <li>Finalized end-of-project report</li> </ul>		

Completed
 Ongoing
 Not due
 Not Started

## 1. Finalize Workshop Preparations

- Finalize workshop agenda.
- Continue following up with potential participants to confirm their participation in the workshop.

## 2. Review Draft Reports

- Review all draft reports from all consultants and give timely feedback.

## 3. Strategic Roadmap

- Finalize the template for the strategic roadmap ahead of the workshop.

# Gallery – Consultative Meeting with PMG-MAN



# Gallery – HSCL Regional Workshops



Thank You!

