



Enhancing Local Manufacturing and Supply Chain Management for Health Commodities and Supplies in Nigeria

June 2025 Monthly Report



Outline



- Achievements in June 2025
- Challenges and Next Steps
- Appendix: Workplan Tracking

Achievements in June 2025



Achievements in June 2025 (1/3)



1

Administrative Updates

- The contracts of all the selected consulting firms have been fully executed.
- First tranche payments have been made to all the consulting firms.

2

Stakeholder Engagement

- Introductory letters have been dispatched to various stakeholders, and many of them have responded directly to the respective consultants they are to work with.
- The PVAC National Coordinator had a meeting with the DG of NAFDAC to formally introduce the project and to obtain their support for the successful implementation of the project.
- An introductory meeting has been scheduled with the NMEP National Coordinator for July 9, 2025, to introduce the consultants who will be engaging with the program over the course of the project.

3

Capacity for LLINs

- The LLIN workstream workplan has been developed.
- ASF, the consultant leading this workstream, published an Expression of Interest (EOI) to identify local manufacturers that are interested in strengthening their LLIN production capacity; six responses have been received to date. These local manufacturers include; ProteQ2, UBS Integrated Services Limited, Mainpol GmbH4, Harvest Field, Vestergaard, and Rosie's Textile.
- The assessment tools have been developed.
- Field visit planning is ongoing.

Achievements in June 2025 (2/3)



4 Capacity for ACTs

- The draft ACTs workstream workplan and inception report have been developed.
- The assessment tools have been developed.
- Field visit planning is ongoing.

5 Capacity for Regulatory Agencies

- The Regulatory workstream workplan has been developed.
- Assessment tools have been developed.
- Consultant engagements are ongoing, with SON and NIPRID expressing interest in participating in the project.

6 Pooled Procurement

- The Pooled Procurement workstream workplan has been developed
- A meeting was held with Medipool on Monday, June 23, 2025, to discuss their approach to mapping capacity and development needs, as well as their coordination with DMAs and other procurement structures at the state level.
- The assessment tools have been developed.

7 Capacity for RDTs

- The RDT workstream workplan has been developed.
- Assessment tools have been developed.

Achievements in June 2025 (3/3)



8 Capacity for APIs

- The API workstream workplan has been developed.
- Assessment tools have been developed
- PVAC has initiated engagement with PMG-MAN to explore opportunities for expanding the list of health commodity manufacturers. A meeting is scheduled for the week of July 14, 2025.

9 Capacity for Vaccines and Clinical Research

- The Vaccines & Clinical Research workstream workplan has been developed.
- Assessment tools have been developed.
- PVAC has initiated engagement with PMG-MAN to explore opportunities for expanding the list of health commodity manufacturers. A meeting is scheduled for the week of July 14, 2025.

10 Project Management

- The team has successfully conducted onboarding meetings with all consultants across the various workstreams.
- Introduction letters have been transmitted to all consultants (and some stakeholders)
- The team is actively facilitating stakeholder engagement for the consultants.
- Workstream-specific weekly meetings have been scheduled to ensure continuous coordination and progress tracking.
- Dedicated Google Drive folders have been created for each workstream to facilitate collaborative document review before finalization.
- Monthly debrief meetings will be established with the NCs of PVAC and NMEP.

Challenges and Next Steps



Challenges



Challenges

Mitigation Strategies

Stakeholder Engagement

Some consultants are facing delays in securing engagement with stakeholders despite submitting duly signed introductory letters.

PVAC and InSight are actively facilitating introductory meetings with relevant stakeholders to support seamless engagement.

Data Privacy

Concerns regarding data privacy, especially when using AI-driven platforms, may hinder stakeholder buy-in and implementation.

Pilot test with non-proprietary molecules to minimize risk and show evidence of adhering to data privacy protocols.

Stakeholders Response Apathy

Some respondents showed concerns that they have offered data in times past without any positive outcome

The inclusion of a waiver for pharmaceutical raw materials is being used to drive the readiness of the Government to implement this support

Next Steps



1. Capacity Assessments

- Commence institutional capacity assessments across all workstreams in July 2025, concurrently to maintain alignment and ensure timely project implementation.

2. Stakeholder Meeting

- Facilitate a meeting between the consultants and the National Coordinator of NMEP to ensure smooth engagement and effective communication throughout the project. The meeting is scheduled for July 9, 2025.

2. Manufacturers Shortlist

- Finalize the shortlist of local manufacturers across all workstreams in preparation for the assessment phase of the project. (July 2025)

4. Continue Stakeholder Engagement

- Continue stakeholder engagement (including representatives from NPSCMP, Association of Local Manufacturers, PMG-MAN, etc.)

Appendix: Workplan Tracking



Workplan Tracking (1/8)



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
PM and M&E	Develop a comprehensive Monitoring and Evaluation (M&E) framework	May	<ul style="list-style-type: none"> Finalized M&E framework 		Approved by NMEP
PM and M&E	Support the implementation of the M&E framework	Ongoing	<ul style="list-style-type: none"> M&E updates 		
PM and M&E	Organize bi-weekly update meetings with NMEP	Ongoing	<ul style="list-style-type: none"> Meeting notes detailing the discussions and next steps 		1 st meeting Apr 3, 2025
PM and M&E	Develop and submit monthly program reports by the 10th of the following month	Ongoing	<ul style="list-style-type: none"> Monthly project reports 		Commenced
Stakeholder engagement	Organize engagement meetings with all key stakeholders & assign focal persons responsible for communicating and coordinating project activities	May	<ul style="list-style-type: none"> Workshop report Database of focal persons Stakeholder engagement and communication protocol document. 		Onboarding meetings have been successfully conducted with all consultants across the various workstreams.
Stakeholder engagement	Develop and sign Memorandums of Understanding (MOUs) or formal agreements with each organization	May	<ul style="list-style-type: none"> MOUs or institutional agreements signed. 		All contracts have been fully executed by all organizations/consultants.

Completed
 Ongoing
 Not due
 Not Started

Workplan Tracking (2/8)



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
Stakeholder Engagement	Coordinate policy dialogues with key stakeholders to develop an implementation framework for priority recommendations	August	<ul style="list-style-type: none"> Priority recommendations for all project components. 		Pending assessments yet to be conducted. Assessment commencing in July 2025.
PM and M&E	Synthesize policy and regulatory landscape into a white paper.	August	<ul style="list-style-type: none"> Finalized white-paper 		PM Consultant engaged.
RDTs	Develop recommendations for critical policy and regulatory reforms required for the local manufacturing of RDTs.	August	<ul style="list-style-type: none"> Finalized recommendations 		Pending assessment – not yet commenced. Assessment commencing in July 2025.
RDTs	Develop a status update on capacity for RDT production through stakeholder engagement, facility visits & assessments	August	<ul style="list-style-type: none"> Assessment report with recommendations 		<ul style="list-style-type: none"> Assessment tools developed. Assessment commencing in July 2025.
ACTs	Develop recommendations for critical policy and regulatory reforms required for the local manufacturing of malaria ACTs	August	<ul style="list-style-type: none"> Finalized recommendations 		Pending assessment – not yet commenced. Assessment commencing in July 2025.
APIs	Develop recommendations for critical policy and regulatory reforms required for the local manufacturing of malaria APIs	August	<ul style="list-style-type: none"> Finalized recommendations 		Pending assessment – not yet commenced. Assessment commencing in July 2025.

Completed
 Ongoing
 Not due
 Not Started

Workplan Tracking (3/8)



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
ACTs	Develop a status update on the capacity for malaria production through stakeholder engagement, facility visits, and assessment.	August	<ul style="list-style-type: none"> Assessment report with recommendations 		<ul style="list-style-type: none"> Assessment tools developed. Assessment commencing in July 2025.
LLINs	Develop recommendations for critical policy and regulatory reforms required for the local manufacturing of LLINs	August	<ul style="list-style-type: none"> Finalized recommendations 		Pending assessment – not yet commenced. Assessment commencing in July 2025.
LLINs	Develop a status update on the capacity for LLINs production through stakeholder engagement, facility visits, and assessment	August	<ul style="list-style-type: none"> Assessment report with recommendations 		<ul style="list-style-type: none"> Assessment tools developed. Assessment commencing in July 2025.
PM and M&E	Develop quarterly financial reports	Ongoing	<ul style="list-style-type: none"> Finalized quarterly financial reports 		PM Consultant selected to liaise with HSCL
Stakeholder Engagement	Organize workshops to validate findings and co-develop a strategic roadmap for vaccine, RDT, LLINs and ACT production with stakeholders.	August	<ul style="list-style-type: none"> Stakeholder Workshop Reports 		Pending until all assessments are conducted
RDTs	Validate findings and co-develop a strategic roadmap for malaria product (RDT) production.	August	<ul style="list-style-type: none"> Finalized strategic roadmap 		

Completed
 Ongoing
 Not due
 Not Started

Workplan Tracking (4/8)



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
RDTs	Finalize the selection of manufacturers for technical assistance for institutional and manufacturing capacity development	August	<ul style="list-style-type: none"> Finalized list of RDT manufacturers 		
ACTs	Explore local sourcing of inputs for producing malaria ACTs from other local sectors (e.g., the petrochemical industry)	August	<ul style="list-style-type: none"> List of priority local available inputs and potential engagement framework. 		
ACTs	Validate findings and co-develop a strategic roadmap for malaria ACTs production.	August	<ul style="list-style-type: none"> Finalized strategic roadmap 		
APIs	Validate findings and co-develop a strategic roadmap for malaria APIs production.	August	<ul style="list-style-type: none"> Finalized strategic roadmap 		
ACTs	Finalize the selection of manufacturers for technical assistance for institutional and manufacturing capacity development	August	<ul style="list-style-type: none"> Finalized list of ACT manufacturers 		
APIs	Finalize the selection of manufacturers for technical assistance for institutional and manufacturing capacity development	August	<ul style="list-style-type: none"> Finalized list of API manufacturers 		

Completed
 Ongoing
 Not due
 Not Started

Workplan Tracking (5/8)



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
LLINs	Validate findings and co-develop a strategic roadmap for LLINs production.	August	<ul style="list-style-type: none"> Finalized strategic roadmap 		
LLINs	Finalize the selection of manufacturers for technical assistance for institutional and manufacturing capacity development	August	<ul style="list-style-type: none"> Finalized list of LLINs manufacturers 		
Regulatory	Identify respective regulatory agencies' (e.g. NAFDAC, PCN and others TBD from mapping) support needs	August	<ul style="list-style-type: none"> Finalized report 		Empower's rapid assessment to inform in-depth assessment.
Regulatory	Co-develop (with regulatory agencies) a short and mid-term capacity development plan	August	<ul style="list-style-type: none"> Finalized costed capacity development plan 		
Regulatory	Facilitate the establishment of a NAFDAC-led quality assurance task force.	August	<ul style="list-style-type: none"> Established NAFDAC-led QA task force 		
Vaccine and CR	Establish partnerships to expand innovative clinical research to local sites and strengthen the capacity and quality of clinical research.	August	<ul style="list-style-type: none"> Map of potential partnerships to strengthen in-country capacity for vaccine and other research 		

Completed
 Ongoing
 Not due
 Not Started

Workplan Tracking (6/8)



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
Stakeholder Engagement	Ensure all raw materials needed for producing malaria vaccines, RDTs, LLINs and ACTs are included in the presidential executive order.	August	<ul style="list-style-type: none"> Raw materials for ACTs and other products included in executive order list 		Executive order communicated to customs with raw materials included (Mar 2025)
RDTs	Provide technical support to implement the strategic roadmap for local manufacturers of RDTs	August – December	<ul style="list-style-type: none"> Reports on technical assistance provided 		
ACTs	Provide technical support to implement the strategic roadmap for local manufacturers of malaria ACTs.	August – December	<ul style="list-style-type: none"> Reports on technical assistance provided 		
APIs	Provide technical support to implement the strategic roadmap for local manufacturers of malaria APIs	August – December	<ul style="list-style-type: none"> Reports on technical assistance provided 		
LLINs	Provide technical support to implement the strategic roadmap for local manufacturers of LLINs	August – December	<ul style="list-style-type: none"> Reports on technical assistance provided 		
Regulatory	Regulatory harmonization for manufacturing standards.	August	<ul style="list-style-type: none"> A comprehensive framework or set of guidelines 		<ul style="list-style-type: none"> Assessment tools developed Stakeholder interviews commencing in July 2025.
Regulatory	Provide technical assistance to NAFDAC	August – December	<ul style="list-style-type: none"> Reports on technical assistance provided 		

Completed
 Ongoing
 Not due
 Not Started

Workplan Tracking (7/8)



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
Pooled Procurement	Conduct a comprehensive assessment of the current capacities for pooled procurement at state and national levels	August	<ul style="list-style-type: none"> Finalized assessment report 		<ul style="list-style-type: none"> Assessment tools developed. Assessment commencing in July 2025.
Pooled Procurement	Co-develop a phased intervention plan with stakeholders	August	<ul style="list-style-type: none"> Finalized costed capacity development plan 		
Pooled Procurement	Establish a committee for pooled procurement of malaria commodities	August	<ul style="list-style-type: none"> State level pooled procurement committees 		
Vaccine and CR	Develop a status update on in-country capacity for vaccine production by different vaccine types – LAV, mRNA, etc., including malaria vaccines.	August	<ul style="list-style-type: none"> Finalized status update report 		<ul style="list-style-type: none"> Assessment tools developed. Assessment commencing in July 2025.
Vaccine and CR	Develop recommendations for critical policy and regulatory reforms required for the local manufacturing of vaccines.	August	<ul style="list-style-type: none"> Finalized recommendations for local manufacturing of vaccines 		
Vaccine and CR	Identify collaboration opportunities with regional initiatives such as RVSC, etc. (emphasizing malaria vaccines) and key participation steps.	August			

Completed
 Ongoing
 Not due
 Not Started

Workplan Tracking (8/8)



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
Vaccine and CR	Regulatory harmonization of standards for clinical research and trials.	August	<ul style="list-style-type: none"> A comprehensive framework or set of guidelines 		<ul style="list-style-type: none"> Assessment tools developed Stakeholder interviews commencing in July 2025.
Regulatory	Enhance market surveillance and quality control.	September	<ul style="list-style-type: none"> Market surveillance and quality control framework 		
Pooled Procurement	Provide technical support for pooled procurement at state and national levels	September	<ul style="list-style-type: none"> Centralized procurement guidelines. Report on technical assistance provided 		
Vaccine and CR	Collaborate with stakeholders to identify potential clinical trial locations/sites that can participate in clinical research into new therapeutics and other interventions.	September	<ul style="list-style-type: none"> Database of local site for vaccine trials 		
Pooled Procurement	Strengthen inventory management and visibility	December	<ul style="list-style-type: none"> Implemented digital tools for inventory management 		
PM and M&E	Develop end-of-project report with lessons learned for future programming	December	<ul style="list-style-type: none"> Finalized end-of-project report 		

Completed
 Ongoing
 Not due
 Not Started



Thank You!