

Enhancing Local Manufacturing and Supply Chain Management for Health Commodities and Supplies in Nigeria

Updates: July 17, 2025



Outline



Key achievements in last reporting period



Workplan tracking



Challenges and corresponding mitigation strategies



Next Steps

Key Achievements for Reporting Period (1/2)



Workstreams	Key Achievements
Administrative	<ul style="list-style-type: none"> ▪ All consultants have successfully received their first tranche of payment to facilitate the commencement of their respective project activities.
Stakeholder Engagement	<ul style="list-style-type: none"> ▪ Stakeholders who received the introductory letters have formally acknowledged receipt, expressed their support for the project, and designated focal persons to serve as liaison contacts for effective collaboration throughout the implementation phase. ▪ The PVAC team held an introductory meeting with the Director General of NAFDAC to ensure seamless collaboration throughout the project.. ▪ InSiGHt facilitated a meeting with the National Coordinator of NMEP to introduce the team and outline their roles in the project. During the meeting, the NC: <ul style="list-style-type: none"> ○ Appointed focal persons to support consultants during project implementation. ○ Designated a specific officer to coordinate the issuance of introductory letters to enhance consultants' access to state-level stakeholders. ○ Recommended scheduling monthly meetings with her office to provide high-level project updates.
Capacity for ACTs	<ul style="list-style-type: none"> ▪ The assessment tools have been developed.
Capacity for LLINs	<ul style="list-style-type: none"> ▪ Consultants have initiated mapping of key institutions and manufacturing sites relevant to their thematic areas in preparation for site visits and capacity assessments. The shortlist will be finalized this week.
Capacity for RDTs	<ul style="list-style-type: none"> ▪ Preparatory activities for assessments, including coordination with focal persons, are currently underway across all workstreams.
Capacity for Vaccines and Clinical Research	<ul style="list-style-type: none"> ▪ The consultants raised concerns regarding manufacturers' reluctance to share certain information considered confidential, such as financial data. To address this, the PVAC team will develop a Non-Disclosure Agreement (NDA) to provide assurance that all shared information will be treated with strict confidentiality.
Capacity for APIs	

Key Achievements for Reporting Period (2/2)



Workstreams	Key Achievements
Capacity for RAs	<ul style="list-style-type: none">▪ The assessment tools have been developed.▪ Consultants have started engaging relevant stakeholders, e.g., NIPRID and SON
Pooled procurement	<ul style="list-style-type: none">▪ The assessment tools have been developed.▪ Introductory letters for State agencies have been signed and shared with the consultant.▪ The consultant has started engaging the states in preparation for the assessment. The assessment is scheduled for next week.▪ The consultant had a strategic session with MediPool to align on priorities and co-develop a checklist of key legal, technical, and operational requirements for a sustainable pooled procurement system in Nigeria.
Project Management and M&E	<ul style="list-style-type: none">▪ The monthly report for June 2025 has been submitted.▪ The minutes of the weekly progress meetings have been uploaded to the Google Drive we shared.

Workplan Tracking



Work Plan Tracking (1/8)



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
PM and M&E	Develop a comprehensive Monitoring and Evaluation (M&E) framework	May	<ul style="list-style-type: none"> Finalized M&E framework 		Approved by NMEP
PM and M&E	Support the implementation of the M&E framework	Ongoing	<ul style="list-style-type: none"> M&E updates 		
PM and M&E	Organize bi-weekly update meetings with NMEP	Ongoing	<ul style="list-style-type: none"> Meeting notes detailing the discussions and next steps 		1 st meeting Apr 3, 2025
PM and M&E	Develop and submit monthly program reports by the 10th of the following month	Ongoing	<ul style="list-style-type: none"> Monthly project reports 		Commenced
Stakeholder engagement	Organize engagement meetings with all key stakeholders & assign focal persons responsible for communicating and coordinating project activities	May	<ul style="list-style-type: none"> Workshop report Database of focal persons Stakeholder engagement and communication protocol document. 		Onboarding meetings have been successfully conducted with all consultants across the various workstreams.
Stakeholder engagement	Develop and sign Memorandums of Understanding (MOUs) or formal agreements with each organization	May	<ul style="list-style-type: none"> MOUs or institutional agreements signed. 		All contracts have been fully executed by all organizations/consultants.

Completed
 Ongoing
 Not due
 Not Started

Work Plan Tracking (2/8)



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
Stakeholder Engagement	Coordinate policy dialogues with key stakeholders to develop an implementation framework for priority recommendations	August	<ul style="list-style-type: none"> Priority recommendations for all project components. 		Pending assessments yet to be conducted.
PM and M&E	Synthesize policy and regulatory landscape into a white paper.	August	<ul style="list-style-type: none"> Finalized white-paper 		PM Consultant engaged.
RDTs	Develop recommendations for critical policy and regulatory reforms required for the local manufacturing of RDTs.	August	<ul style="list-style-type: none"> Finalized recommendations 		Pending assessment – not yet commenced.
RDTs	Develop a status update on capacity for RDT production through stakeholder engagement, facility visits & assessments	August	<ul style="list-style-type: none"> Assessment report with recommendations 		<ul style="list-style-type: none"> Assessment tools developed. Preparatory activities for the assessment have commenced.
ACTs	Develop recommendations for critical policy and regulatory reforms required for the local manufacturing of malaria ACTs	August	<ul style="list-style-type: none"> Finalized recommendations 		Pending assessment – not yet commenced.
APIs	Develop recommendations for critical policy and regulatory reforms required for the local manufacturing of malaria APIs	August	<ul style="list-style-type: none"> Finalized recommendations 		Pending assessment – not yet commenced.

Completed
 Ongoing
 Not due
 Not Started

Work Plan Tracking (3/8)



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
ACTs	Develop a status update on the capacity for malaria production through stakeholder engagement, facility visits, and assessment.	August	<ul style="list-style-type: none"> Assessment report with recommendations 		<ul style="list-style-type: none"> Assessment tools developed. Preparatory activities for the assessment have commenced.
LLINs	Develop recommendations for critical policy and regulatory reforms required for the local manufacturing of LLINs	August	<ul style="list-style-type: none"> Finalized recommendations 		Pending assessment – not yet commenced.
LLINs	Develop a status update on the capacity for LLINs production through stakeholder engagement, facility visits, and assessment	August	<ul style="list-style-type: none"> Assessment report with recommendations 		<ul style="list-style-type: none"> Assessment tools developed. Preparatory activities for the assessment have commenced.
PM and M&E	Develop quarterly financial reports	Ongoing	<ul style="list-style-type: none"> Finalized quarterly financial reports 		PM Consultant selected to liaise with HSCL
Stakeholder Engagement	Organize workshops to validate findings and co-develop a strategic roadmap for vaccine, RDT, LLINs and ACT production with stakeholders.	August	<ul style="list-style-type: none"> Stakeholder Workshop Reports 		Pending until all assessments are conducted.
RDTs	Validate findings and co-develop a strategic roadmap for malaria product (RDT) production.	August	<ul style="list-style-type: none"> Finalized strategic roadmap 		

Completed
 Ongoing
 Not due
 Not Started

Work Plan Tracking (4/8)



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
RDTs	Finalize the selection of manufacturers for technical assistance for institutional and manufacturing capacity development	August	<ul style="list-style-type: none"> Finalized list of RDT manufacturers 		
ACTs	Explore local sourcing of inputs for producing malaria ACTs from other local sectors (e.g., the petrochemical industry)	August	<ul style="list-style-type: none"> List of priority local available inputs and potential engagement framework. 		
ACTs	Validate findings and co-develop a strategic roadmap for malaria ACTs production.	August	<ul style="list-style-type: none"> Finalized strategic roadmap 		
APIs	Validate findings and co-develop a strategic roadmap for malaria APIs production.	August	<ul style="list-style-type: none"> Finalized strategic roadmap 		
ACTs	Finalize the selection of manufacturers for technical assistance for institutional and manufacturing capacity development	August	<ul style="list-style-type: none"> Finalized list of ACT manufacturers 		
APIs	Finalize the selection of manufacturers for technical assistance for institutional and manufacturing capacity development	August	<ul style="list-style-type: none"> Finalized list of API manufacturers 		

Completed
 Ongoing
 Not due
 Not Started

Work Plan Tracking (5/8)



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
LLINs	Validate findings and co-develop a strategic roadmap for LLINs production.	August	<ul style="list-style-type: none"> Finalized strategic roadmap 		
LLINs	Finalize the selection of manufacturers for technical assistance for institutional and manufacturing capacity development	August	<ul style="list-style-type: none"> Finalized list of LLINs manufacturers 		
Regulatory	Identify respective regulatory agencies' (e.g. NAFDAC, PCN and others TBD from mapping) support needs	August	<ul style="list-style-type: none"> Finalized report 		<ul style="list-style-type: none"> Empower's rapid assessment to inform in-depth assessment. Assessment tools developed. Preparatory activities for the assessment of other reg. agencies have commenced.
Regulatory	Co-develop (with regulatory agencies) a short and mid-term capacity development plan	August	<ul style="list-style-type: none"> Finalized costed capacity development plan 		
Regulatory	Facilitate the establishment of a NAFDAC-led quality assurance task force.	August	<ul style="list-style-type: none"> Established NAFDAC-led QA task force 		
Vaccine and CR	Establish partnerships to expand innovative clinical research to local sites and strengthen the capacity and quality of clinical research.	August	<ul style="list-style-type: none"> Map of potential partnerships to strengthen in-country capacity for vaccine and other research 		

Completed
 Ongoing
 Not due
 Not Started

Work Plan Tracking (6/8)



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
Stakeholder Engagement	Ensure all raw materials needed for producing malaria vaccines, RDTs, LLINs and ACTs are included in the presidential executive order.	August	<ul style="list-style-type: none"> Raw materials for ACTs and other products included in executive order list 		Executive order communicated to customs with raw materials included (Mar 2025)
RDTs	Provide technical support to implement the strategic roadmap for local manufacturers of RDTs	August – December	<ul style="list-style-type: none"> Reports on technical assistance provided 		
ACTs	Provide technical support to implement the strategic roadmap for local manufacturers of malaria ACTs.	August – December	<ul style="list-style-type: none"> Reports on technical assistance provided 		
APIs	Provide technical support to implement the strategic roadmap for local manufacturers of malaria APIs	August – December	<ul style="list-style-type: none"> Reports on technical assistance provided 		
LLINs	Provide technical support to implement the strategic roadmap for local manufacturers of LLINs	August – December	<ul style="list-style-type: none"> Reports on technical assistance provided 		
Regulatory	Regulatory harmonization for manufacturing standards.	August	<ul style="list-style-type: none"> A comprehensive framework or set of guidelines 		<ul style="list-style-type: none"> Assessment tools developed. Preparatory activities for the assessment have commenced.
Regulatory	Provide technical assistance to NAFDAC	August – December	<ul style="list-style-type: none"> Reports on technical assistance provided 		

Completed
 Ongoing
 Not due
 Not Started

Work Plan Tracking (7/8)



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
Pooled Procurement	Conduct a comprehensive assessment of the current capacities for pooled procurement at state and national levels	August	<ul style="list-style-type: none"> Finalized assessment report 		<ul style="list-style-type: none"> Assessment tools developed. Consultant has engaged all states in preparation of the capacity assessments
Pooled Procurement	Co-develop a phased intervention plan with stakeholders	August	<ul style="list-style-type: none"> Finalized costed capacity development plan 		
Pooled Procurement	Establish a committee for pooled procurement of malaria commodities	August	<ul style="list-style-type: none"> State level pooled procurement committees 		
Vaccine and CR	Develop a status update on in-country capacity for vaccine production by different vaccine types – LAV, mRNA, etc., including malaria vaccines.	August	<ul style="list-style-type: none"> Finalized status update report 		<ul style="list-style-type: none"> Assessment tools developed. Preparatory activities for the assessment have commenced.
Vaccine and CR	Develop recommendations for critical policy and regulatory reforms required for the local manufacturing of vaccines.	August	<ul style="list-style-type: none"> Finalized recommendations for local manufacturing of vaccines 		
Vaccine and CR	Identify collaboration opportunities with regional initiatives such as RVSC, etc. (emphasizing malaria vaccines) and key participation steps.	August			

Completed
 Ongoing
 Not due
 Not Started

Work Plan Tracking (8/8)



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
Vaccine and CR	Regulatory harmonization of standards for clinical research and trials.	August	<ul style="list-style-type: none"> A comprehensive framework or set of guidelines 		<ul style="list-style-type: none"> Assessment tools developed. Preparatory activities for the assessment have commenced.
Regulatory	Enhance market surveillance and quality control.	September	<ul style="list-style-type: none"> Market surveillance and quality control framework 		
Pooled Procurement	Provide technical support for pooled procurement at state and national levels	September	<ul style="list-style-type: none"> Centralized procurement guidelines. Report on technical assistance provided 		
Vaccine and CR	Collaborate with stakeholders to identify potential clinical trial locations/sites that can participate in clinical research into new therapeutics and other interventions.	September	<ul style="list-style-type: none"> Database of local site for vaccine trials 		
Pooled Procurement	Strengthen inventory management and visibility	December	<ul style="list-style-type: none"> Implemented digital tools for inventory management 		
PM and M&E	Develop end-of-project report with lessons learned for future programming	December	<ul style="list-style-type: none"> Finalized end-of-project report 		

Completed
 Ongoing
 Not due
 Not Started

1. Finalize Manufacturers Shortlist

- Finalize the shortlist of local manufacturers across all workstreams in preparation for the assessment phase of the project.
- Leverage resources (e.g., reports) from partners that have conducted similar assessments to expand the current list of manufacturers.

2. Conduct Capacity Assessments

- Commence institutional capacity assessments across all workstreams concurrently to maintain alignment and ensure timely project implementation.

3. Develop an NDA for Consultants

- The PVAC team will develop a Non-Disclosure Agreement (NDA), which will be provided to consultants for use during engagements with manufacturers.

3. Continue Stakeholder Engagement

- Continue stakeholder engagement (including representatives from NPSCMP, Association of Local Manufacturers, PMG-MAN, etc.)
- Initiate engagement with the Association of Industrial Pharmacists of Nigeria (NAIP), a technical arm of PSN, as an additional key stakeholder for this project.

Thank You!

