

Enhancing Local Manufacturing and Supply Chain Management for Health Commodities and Supplies in Nigeria

Updates: May 29, 2025



Outline



Key achievements in last reporting period



Workplan tracking



Challenges and corresponding mitigation strategies



Next Steps

Key Achievements for Reporting Period



Workstreams	Key Achievements
Administrative	<ul style="list-style-type: none"> ▪ All successful local consultants across all workstreams have been selected. ▪ Contracts are being prepared for the successful candidates: <ol style="list-style-type: none"> 1. API –USP 2. ACT Oversight – CHAI 3. ACT Assessment--MedRealm Pharmaceuticals and Consulting Limited 4. LLIN – Access-Centric and Sustainability Foundation 5. RDT Assessment – Sages Synergy Integrated Systems 6. Vaccine capacity building – Uzinma 7. Vaccine Production – NSIL 8. NAFDAC Institutional Capacity – Empower Africa 9. Other Regulatory Capacity - Capacity Connect 10. Harmonization of Manufacturing Regulatory Standards – New Vale Nigeria Limited 11. Harmonization of Regulatory Standards for Clinical Research – Green Fountain Medical Services 12. Digital support for NAFDAC – Infinity Health Africa
Stakeholder Engagement	<ul style="list-style-type: none"> ▪ Engagement with relevant stakeholders has commenced to facilitate the prompt and efficient execution of the assessments and associated activities.
Project Management and M&E	<ul style="list-style-type: none"> ▪ Communication protocols are being established to initiate the implementation of all workstreams upon contract finalization. ▪ The first meeting with consultants will be conducted 1st week of June.

Workplan Tracking



Work Plan Tracking (1/8)



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
PM and M&E	Develop a comprehensive Monitoring and Evaluation (M&E) framework	May	<ul style="list-style-type: none"> Finalized M&E framework 		Approved by NMEP
PM and M&E	Support the implementation of the M&E framework	Ongoing	<ul style="list-style-type: none"> M&E updates 		
PM and M&E	Organize bi-weekly update meetings with NMEP	Ongoing	<ul style="list-style-type: none"> Meeting notes detailing the discussions and next steps 		1 st meeting Apr 3, 2025
PM and M&E	Develop and submit monthly program reports by the 10th of the following month	Ongoing	<ul style="list-style-type: none"> Monthly project reports 		To commence June 10, 2025
Stakeholder engagement	Organize engagement meetings with all key stakeholders & assign focal persons responsible for communicating and coordinating project activities	May	<ul style="list-style-type: none"> Workshop report Database of focal persons Stakeholder engagement and communication protocol document. 		
Stakeholder engagement	Develop and sign Memorandums of Understanding (MOUs) or formal agreements with each organization	May	<ul style="list-style-type: none"> MOUs or institutional agreements signed. 		No new MoU in reporting period

Completed
 Ongoing
 Not due
 Not Started

Work Plan Tracking (2/8)



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
Stakeholder Engagement	Coordinate policy dialogues with key stakeholders to develop an implementation framework for priority recommendations	June	<ul style="list-style-type: none"> Priority recommendations for all project components. 		Pending assessments yet to be conducted
PM and M&E	Synthesize policy and regulatory landscape into a white paper.	June	<ul style="list-style-type: none"> Finalized white-paper 		<ul style="list-style-type: none"> PM Consultant engaged.
RDTs	Develop recommendations for critical policy and regulatory reforms required for the local manufacturing of RDTs.	June	<ul style="list-style-type: none"> Finalized recommendations 		Pending assessment – not yet commenced
RDTs	Develop a status update on capacity for RDT production through stakeholder engagement, facility visits & assessments	June	<ul style="list-style-type: none"> Assessment report with recommendations 		<ul style="list-style-type: none"> Assessment tools are being developed. Consultant for RDT assessment identified.
ACTs	Develop recommendations for critical policy and regulatory reforms required for the local manufacturing of malaria ACTs	June	<ul style="list-style-type: none"> Finalized recommendations 		<ul style="list-style-type: none"> Consultant for Technical Oversight in negotiation Consultant for Assessment selected <ul style="list-style-type: none"> Assessments upcoming Assessment tools are being developed.
APIs	Develop recommendations for critical policy and regulatory reforms required for the local manufacturing of malaria APIs	June	<ul style="list-style-type: none"> Finalized recommendations 		<ul style="list-style-type: none"> Consultant for APIs in negotiation

Completed
 Ongoing
 Not due
 Not Started

Work Plan Tracking (3/8)



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
ACTs	Develop a status update on the capacity for malaria production through stakeholder engagement, facility visits, and assessment.	June	<ul style="list-style-type: none"> Assessment report with recommendations 		<ul style="list-style-type: none"> Assessment tools are being developed. Consultant selected
LLINs	Develop recommendations for critical policy and regulatory reforms required for the local manufacturing of LLINs	June	<ul style="list-style-type: none"> Finalized recommendations 		Pending assessment – not yet commenced
LLINs	Develop a status update on the capacity for LLINs production through stakeholder engagement, facility visits, and assessment	June	<ul style="list-style-type: none"> Assessment report with recommendations 		<ul style="list-style-type: none"> Assessment tools are being developed. Consultant selected
PM and M&E	Develop quarterly financial reports	Ongoing	<ul style="list-style-type: none"> Finalized quarterly financial reports 		<ul style="list-style-type: none"> PM Consultant selected to liaise with HSCL
Stakeholder Engagement	Organize workshops to validate findings and co-develop a strategic roadmap for vaccine, RDT, LLINs and ACT production with stakeholders.	July	<ul style="list-style-type: none"> Stakeholder Workshop Reports 		Pending until all assessments are conducted
RDTs	Validate findings and co-develop a strategic roadmap for malaria product (RDT) production.	July	<ul style="list-style-type: none"> Finalized strategic roadmap 		

Completed
 Ongoing
 Not due
 Not Started

Work Plan Tracking (4/8)



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
RDTs	Finalize the selection of manufacturers for technical assistance for institutional and manufacturing capacity development	July	<ul style="list-style-type: none"> Finalized list of RDT manufacturers 		
ACTs	Explore local sourcing of inputs for producing malaria ACTs from other local sectors (e.g., the petrochemical industry)	July	<ul style="list-style-type: none"> List of priority local available inputs and potential engagement framework. 		
ACTs	Validate findings and co-develop a strategic roadmap for malaria ACTs production.	July	<ul style="list-style-type: none"> Finalized strategic roadmap 		
APIs	Validate findings and co-develop a strategic roadmap for malaria APIs production.	July	<ul style="list-style-type: none"> Finalized strategic roadmap 		
ACTs	Finalize the selection of manufacturers for technical assistance for institutional and manufacturing capacity development	July	<ul style="list-style-type: none"> Finalized list of ACT manufacturers 		
APIs	Finalize the selection of manufacturers for technical assistance for institutional and manufacturing capacity development	July	<ul style="list-style-type: none"> Finalized list of API manufacturers 		

Completed
 Ongoing
 Not due
 Not Started

Work Plan Tracking (5/8)



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
LLINs	Validate findings and co-develop a strategic roadmap for LLINs production.	July	<ul style="list-style-type: none"> Finalized strategic roadmap 		
LLINs	Finalize the selection of manufacturers for technical assistance for institutional and manufacturing capacity development	July	<ul style="list-style-type: none"> Finalized list of LLINs manufacturers 		
Regulatory	Identify respective regulatory agencies' (e.g. NAFDAC, PCN and others TBD from mapping) support needs	July	<ul style="list-style-type: none"> Finalized report 		Empower's rapid assessment to inform in-depth assessment.
Regulatory	Co-develop (with regulatory agencies) a short and mid-term capacity development plan	July	<ul style="list-style-type: none"> Finalized costed capacity development plan 		
Regulatory	Facilitate the establishment of a NAFDAC-led quality assurance task force.	July	<ul style="list-style-type: none"> Established NAFDAC-led QA task force 		
Vaccine and CR	Establish partnerships to expand innovative clinical research to local sites and strengthen the capacity and quality of clinical research.	July	<ul style="list-style-type: none"> Map of potential partnerships to strengthen in-country capacity for vaccine and other research 		

Completed
 Ongoing
 Not due
 Not Started

Work Plan Tracking (6/8)



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
Stakeholder Engagement	Ensure all raw materials needed for producing malaria vaccines, RDTs, LLINs and ACTs are included in the presidential executive order.	August	<ul style="list-style-type: none"> Raw materials for ACTs and other products included in executive order list 		Executive order communicated to customs with raw materials included (Mar 2025)
RDTs	Provide technical support to implement the strategic roadmap for local manufacturers of RDTs	August – December	<ul style="list-style-type: none"> Reports on technical assistance provided 		
ACTs	Provide technical support to implement the strategic roadmap for local manufacturers of malaria ACTs.	August – December	<ul style="list-style-type: none"> Reports on technical assistance provided 		
APIs	Provide technical support to implement the strategic roadmap for local manufacturers of malaria APIs	August – December	<ul style="list-style-type: none"> Reports on technical assistance provided 		
LLINs	Provide technical support to implement the strategic roadmap for local manufacturers of LLINs	August – December	<ul style="list-style-type: none"> Reports on technical assistance provided 		
Regulatory	Regulatory harmonization for manufacturing standards.	August	<ul style="list-style-type: none"> A comprehensive framework or set of guidelines 		Consultant selected.
Regulatory	Provide technical assistance to NAFDAC	August – December	<ul style="list-style-type: none"> Reports on technical assistance provided 		

Completed
 Ongoing
 Not due
 Not Started

Work Plan Tracking (7/8)



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
Pooled Procurement	Conduct a comprehensive assessment of the current capacities for pooled procurement at state and national levels	August	<ul style="list-style-type: none"> Finalized assessment report 		
Pooled Procurement	Co-develop a phased intervention plan with stakeholders	August	<ul style="list-style-type: none"> Finalized costed capacity development plan 		
Pooled Procurement	Establish a committee for pooled procurement of malaria commodities	August	<ul style="list-style-type: none"> State level pooled procurement committees 		
Vaccine and CR	Develop a status update on in-country capacity for vaccine production by different vaccine types – LAV, mRNA, etc., including malaria vaccines.	August	<ul style="list-style-type: none"> Finalized status update report 		<ul style="list-style-type: none"> Assessment tools are being developed Consultant selected
Vaccine and CR	Develop recommendations for critical policy and regulatory reforms required for the local manufacturing of vaccines.	August	<ul style="list-style-type: none"> Finalized recommendations for local manufacturing of vaccines 		
Vaccine and CR	Identify collaboration opportunities with regional initiatives such as RVSC, etc. (emphasizing malaria vaccines) and key participation steps.	August			

Completed
 Ongoing
 Not due
 Not Started

Work Plan Tracking (8/8)



Workstream	Activities	Completion Timeline	Deliverables	Status	Comments
Vaccine and CR	Regulatory harmonization of standards for clinical research and trials.	August	<ul style="list-style-type: none"> A comprehensive framework or set of guidelines 		Consultant selected.
Regulatory	Enhance market surveillance and quality control.	September	<ul style="list-style-type: none"> Market surveillance and quality control framework 		
Pooled Procurement	Provide technical support for pooled procurement at state and national levels	September	<ul style="list-style-type: none"> Centralized procurement guidelines. Report on technical assistance provided 		
Vaccine and CR	Collaborate with stakeholders to identify potential clinical trial locations/sites that can participate in clinical research into new therapeutics and other interventions.	September	<ul style="list-style-type: none"> Database of local site for vaccine trials 		
Pooled Procurement	Strengthen inventory management and visibility	December	<ul style="list-style-type: none"> Implemented digital tools for inventory management 		
PM and M&E	Develop end-of-project report with lessons learned for future programming	December	<ul style="list-style-type: none"> Finalized end-of-project report 		

Completed
 Ongoing
 Not due
 Not Started

(1) Contract Finalization

Finalize contracts with all selected consultants.

(2) TOG

Set up a Technical Oversight Group (TOG) and Conduct an onboarding meeting with all engaged consultants before the Eid break

(3) Concurrent Assessments

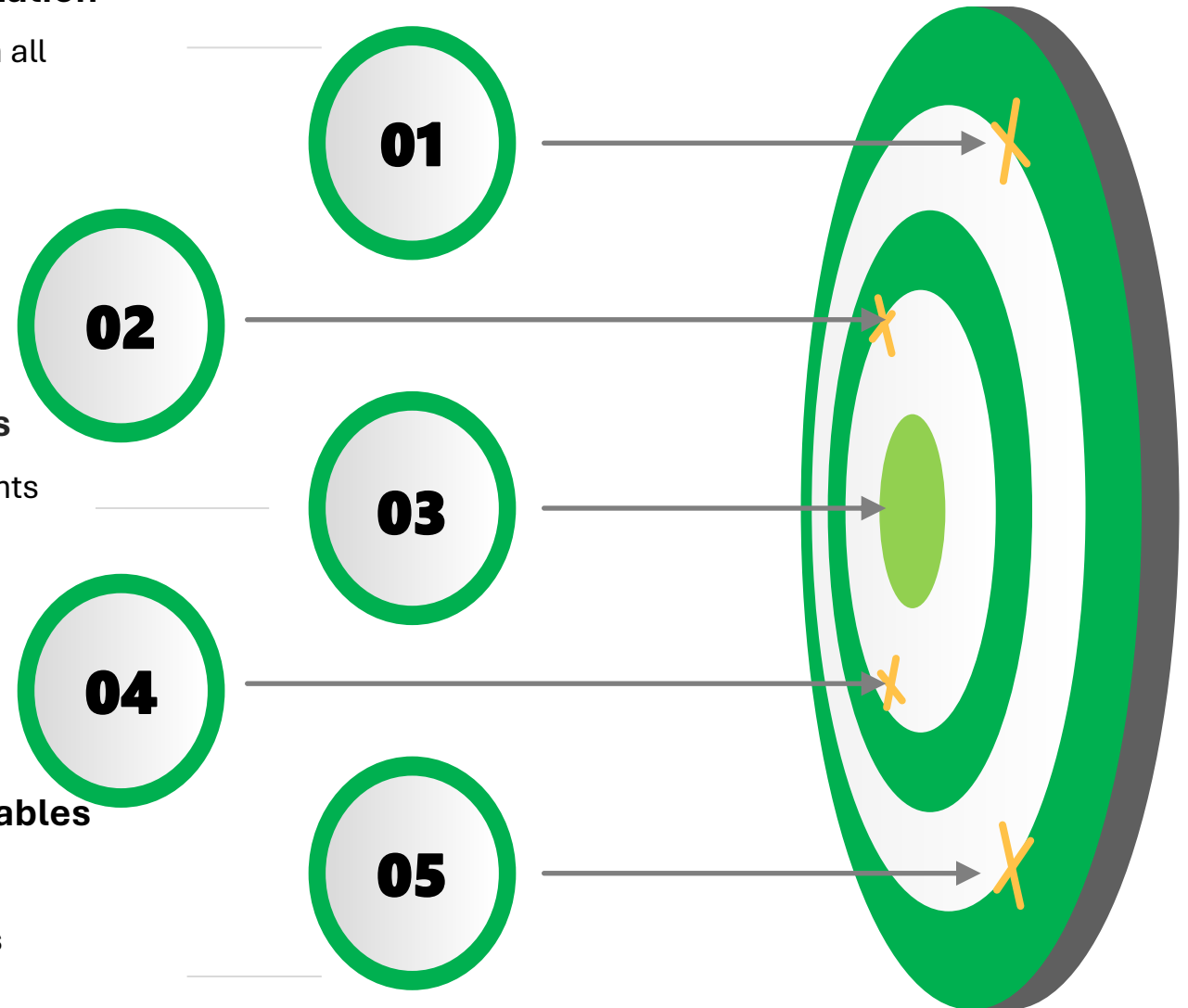
Finalize tools and run assessments for workstreams concurrently to inform the following activities.

(4) Stakeholder Engagement

Continue stakeholder engagement (including representatives from NAFDAC, NPSCMP, Association of Local Manufacturers, etc.).

(5) Finalization of Deliverables

Validation, finalization and submission of all deliverables



Thank You!

